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El Retiro Ecological Park
See our Sustainable Development Report

SUSTAINABLE DEVELOPMENT

#### CONTENT SUSTAINABLE DEVELOPMENT



**OUR APPROACH** 

**ECONOMIC IMPACT** 

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#### **SAFETY AND WELL-BEING**

Everyone's responsibility Occupational health and safety policy

Key indicators

CASE STUDY

Three thousand days without accidents

**La Caridad Power Plant** 



#### LISTENING AND PERMANENT DIALOGUE

Social responsibility Community Development Policy Key Indicators

CASE STUDY

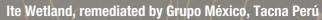
**Forging Future** 



#### **ENVIRONMENTAL COMMITMENTS**

**Viveros México, to sow the future** 





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#### **OUR FOCUS**

#### SUSTAINABLE DEVELOPMENT

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Our priorities are to minimize the environmental impact of the operations in the three Divisions, the safety of our workers and to grow responsibly.

To this end, we have invested in innovative technologies and improved practices that allow us to manage more efficiently.

We are based on three pillars:



#### **GROW**

#### **Create and share value**

- We invest responsibly to generate opportunities and prosperity for present and future generations.
- We are an engine of positive change for the regions in which we operate.



#### **PROMOTE**

#### **Boosting wellness and safety**

- We recognize the individual as our fundamental pillar.
- We work to improve the quality of life of our people and neighboring



#### **PROTECT**

#### Caring for, preserving and renewing the environment

- We have a high responsibility with the care and conservation of the environment.
- We have a policy that is the basis of our sustainable progress and the construction of shared value.

We improve our performance year after year in environmental, social and corporate governance evaluations.

Dow Jones Sustainability Index We have been part of the CJSI Sustainability Index since 2018, with esults 79% higher than the average of the Mining and Metals industry in the Corporate Sustainability Assessment CSA).

Sustainability Yearbook We are one of the 10 Mexican companies included in the Sustainabilit

#### **Constant advances in:**



Climate change strategy



Water resources management



Business ethics



Labor



Human rights



Environmental and social management



Philanthropy

Due to our orderly management of risks related to climate change in 2021, we went up two levels in the CDP Climate evaluation.

In 2022, we began our adherence to the **Copper Mark**, as a commitment to transparency and the best practices of responsible production



With our second Fenicias wind farm, more than 25% of our electricity consumption will come from renewable sources.

3

#### **ECONOMIC IMPACT GENERATION OF SHARED VALUE**

Our contribution to economic development ensures the growth of the countries where we operate and the prosperity of future generations.

Amounts	in	mil	lions	Λf	dol	lars

	Economic IMPACT	2019	2020	2021
Ð= \$₩	Operating expenses	\$5,063	\$5,072	\$5,522
	Wages, salaries and benefits	\$996	\$870	\$963
<b>3</b>	Payments to providers of capital	\$1,132	\$1,157	\$1,006
ల <u>:</u> ॥\$	Tax payment	\$1,437	\$1,249	\$2,612
	Community investments	\$40	\$39	\$68
Chm)	GM Foundation and donations	\$17	\$48	\$11
	Total	\$8,685	\$8,435	\$10,182



Our economic value distributed in 2021 was US\$10,182 million, equivalent to 4.6% of GDP in Peru and 0.8% in Mexico.



#### In 2021



• We are the company that contributed the most taxes in Peru in the last three years and the **2nd in Mexico.** Doubling our contribution in reference to 2020, which allows governments to carry out more public works and improve services for the population.

#### In the last 3 years

- We distributed US\$2.8 billion in salaries and benefits to our 30,000 employees and their families in Mexico, Peru and the United States, whose benefits are well above the market average.
- We have strengthened more than 8,500 local **suppliers** with a contribution of US\$3.3 billion, generating progress and quality employment.
- Our community investments of US\$223 million and donations through Foundation Grupo México allow us to generate sustained growth and responsible coexistence with neighboring communities.





### **ECONOMIC IMPACT GENERATION OF SHARED VALUE**

Contributions to the Sustainable Development Goals



Our 2021 contributions in favor of the Sustainable Development Goals represent 2.2% of our net profits (US\$80.9 million) and are distributed as follows:



\$10.6

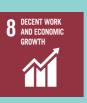


\$5.9





\$0.7





\$0.7

\$38.6



\$5.2



\$14.9







\$0.7



\$2.7

\$0.9



The La Caridad Plant and the Metallurgical Complex in Nacozari de García, Sinaloa, Mexico received the **Great Place to Work certification in the category** of 500 to 5,000 employees.



#### SAFETY AND WELL-BEING

#### **EVERYONE'S RESPONSIBILITY**

# At Ferromex in 2021, 70 safety tours were carried out to detect and correct risk conditions on roads, patios and workshops.

#### **OCCUPATIONAL HEALTH AND SAFETY POLICY**

#### Commitments





Work with integrity to protect our employees, suppliers and contractors





Provide a safe and healthy work environment





Minimize risks





Improve our health and safety management systems





Involve all our workers in the design and application of security controls





Develop health and safety skills and competences in all employees

#### Management approach

At Grupo México, the safety and health of our employees is a priority. For this reason, care for the health and physical integrity of our staff and contractors is fundamental and forms an essential part of our operations. Safety at work is not negotiable at Grupo México, it is everyone's responsibility and it is a condition of employment.



We have a complaint line that operates permanently for the attention of our collaborators, suppliers, contractors and communities of the three Divisions. During 2021, we registered 294 complaints that were dealt within their entirety, of which 56% were related to urban coexistence in the Transportation Division.

#### **KEY INDICATORS**

Occupational Health and Safety

#### **WE INVEST**



In the last three years in safety and health for our collaborators

#### **WE DECREASED**



Occupational accidents in the last three years

#### MORE THAN A HALF



Of our work centers are certified under ISO 45001



More than 100,000 hours of safety training were given to our employees

in the three Divisions, on three main topics: first aid, risk control, and use of personal protection equipment in accordance with NOM-017-STPS.

#### We invested **US\$87 million** in security in the three Divisions

- Engineering works
- Acquisition of personal protective equipment
- Training and coaching of collaborators
- Disease detection and prevention
- Treatment and rehabilitation of safety equipment

#### DISTRACTION AND FATIGUE PREVENTION

Since 2017 we have implemented an automatic system for detecting distraction and fatigue of our operators in the mining units of Mexico, Peru and the United States.

This preventive technology incorporated in heavy and light mining equipment consists of facial analysis through real-time scanning and image processing, which activates an alarm if sleepiness or situations that put health and safety at risk are detected. life of our collaborators.

Our goal for 2022 is for 100% of the units in the Mining Division to be certified in ISO 45001/2018, related to work management and safety systems.

## Three thousand days without accidents La Caridad Power Plant

As a result of the active participation of employees in the identification of hazards and risks, the record of three thousand days without accidents was reached at the "La Caridad" Power Generation Plant.

Maintaining the operation of this Combined Cycle Plant represents a great safety challenge, since it requires the daily handling of 90 million cubic feet of natural gas to be able to generate the electrical energy that supplies the operations of the mines in Nacozari de García and Cananea, Sonora, Mexico.



#### **ACTIONS THAT GIVE RESULTS**

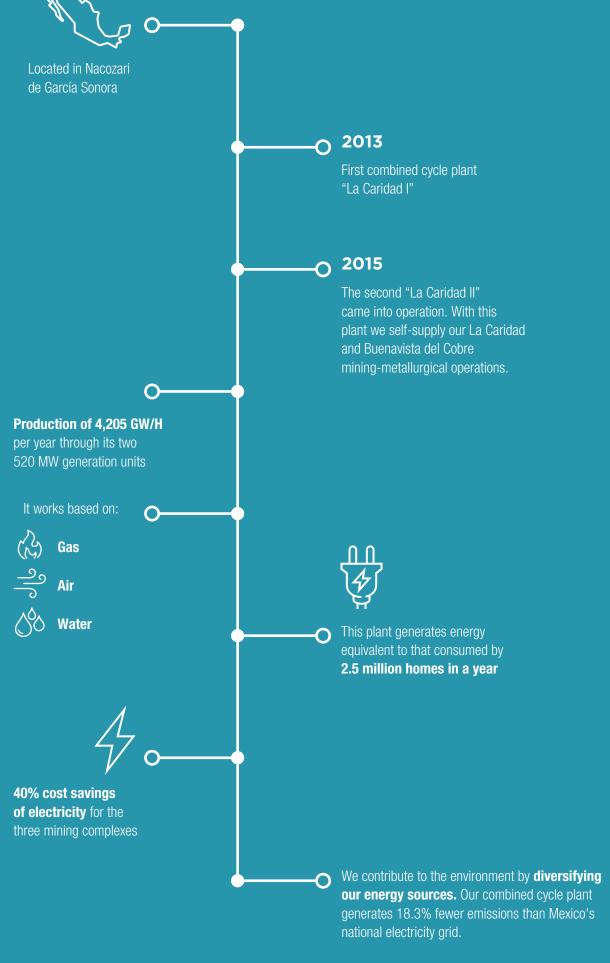
- A culture of safety was implemented.
- Clear procedures and protocols for work permits.
- Predictive monitoring for risk identification and incident investigation.
- Strict compliance with the maintenance plan.
- Permanent training for workers (100 in operation and 700 in maintenance stops).

well-being

Permanent awareness plan.



La Caridad Power Plant				
Plant Configuration	2 Blocks 1x1 in Combined Cycle 260 MW			
Rated Capacity	520 Mega Watts			
Technology	SIEMENS SGT6-500F(6) Gas and SIEMENS sst-900RH Steam			
Fuel	Natural Gas			
Investment	US\$640 million			



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#### **ACHIEVEMENTS**



Great Place to Work Certification



• Clean Industry Certification of the National Environmental Audit Program



• ESR Certification of Socially Responsible Company from the Mexican Center for Philanthropy

#### WE'LL KEEP MOVING FORWARD



 Achieve the certification of the Integrated Management System in the quality sections (ISO 9001). Safety and Health (ISO 45001) and environment (ISO 14001) and the certification of the Self-Management Program for Safety and Health at Work (PASST) of the Ministry of Labor and Social Welfare (STPS)

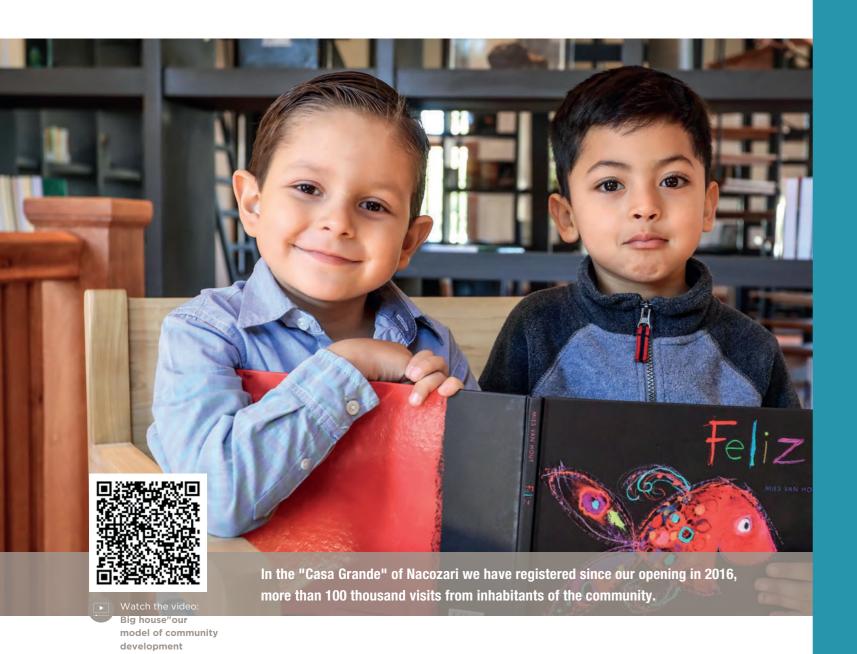


Replicate the good practices of this division in other areas of the company



#### LISTENING AND PERMANENT DIALOGUE

SOCIAL RESPONSABILITY



#### **Management approach**

For Grupo México, it is a priority to be a good neighbor of the towns in which we have a presence. Together, the company and the communities have the possibility of accompanying each other in social and economic development.

#### **COMMUNITY DEVELOPMENT POLICY**

Our main commitments in terms of Community Development involve all the communities where we have a presence.





Ensure that operations coexist in a sustainable manner with the communities





Listen and dialogue permanently with the communities





adequate information to our stakeholders





Promote projects based on co-responsibility that benefit the communities in which we have a presence





Promote voluntary initiatives that benefit the people of the communities near our operations





Be an ally of communities and local governments in emergency situations





Promote the economic and social development of the localities in which we operate





cultural practices of the communities in which we operate



In Mexico and Peru, the populations neighboring our operations reached higher human development indices (HDI) than the national average, according to the United Nations Development Program 2020.

#### LISTENING AND PERMANENT DIALOGUE

#### **KEY INDICATORS**

Community development



#### 32 community centers

17 in Mexico and 15 in Peru



#### 11 educational centers

provide quality education to more than 3,700 children and young people, children of our employees and neighboring communities in Mexico and Peru



#### 9,552,282 trees

have been donated in the last 5 years



#### 1,518,606 medical attentions

free aboard the Dr. Wagon. the Health Train, in 258 communities in Mexico in the last eight years



#### 1,175 projects

they have been financed through the Seed Capital program since 2009, with an investment of US \$75 million

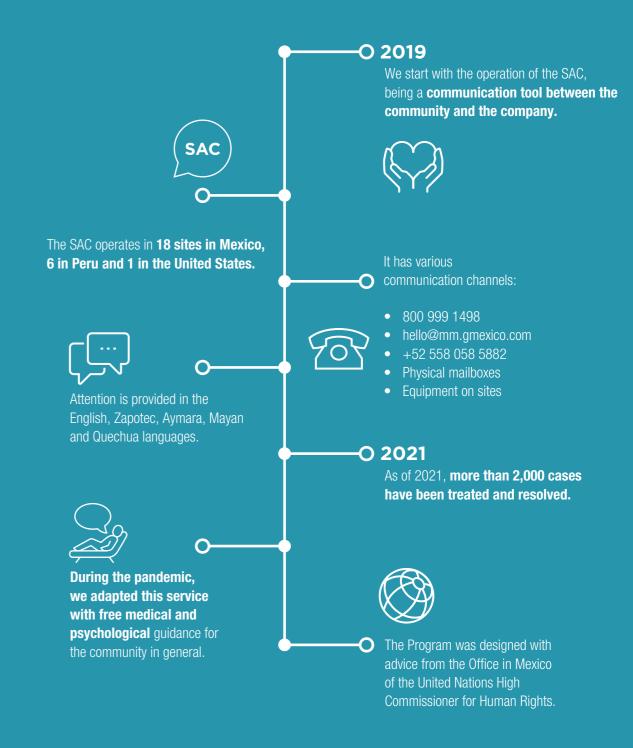


Approximately one million people participated in our social programs in person and online.



In the last three years, we have made an investment of US\$68 million in social infrastructure, teaming up with government authorities at the three levels where we are present to promote the education, health and water services sectors.

The Community Assistance Service (SAC) serves as an open and permanent communication channel in the communities close to the company's operations.



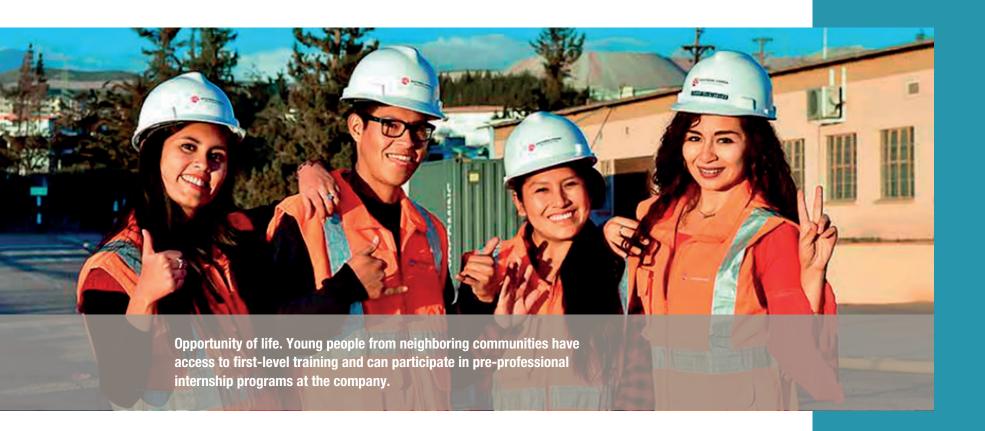


### **Forging Future: Opening new paths**

The Forging Future (Forjando Futuro) program aims to contribute to local development, generating opportunities and strengthening the capacities of people and enterprises in the surrounding communities, through employment and supply.

In 2013, it was identified that more than 20,000 young people from neighboring communities in Peru and Mexico were unemployed or underemployed and with an insufficient local educational offer that would allow them to have development opportunities given the job options offered by mining.

Faced with this reality, Grupo México created the Forging Future program to give them the opportunity to receive professional training and subsequent insertion in the labor market.



#### ACHIEVEMENTS IN THE LAST 3 YEARS



• More than 2,000 young people from Peru and Mexico have been incorporated into the work program.



• 30% of the people trained are women, who currently work in the mining sector.



• 58% of people registered in the database were employed in the labor market.

#### WE'LL KEEP MOVING FORWARD



• Analysis and replication of the program in the environment of our operations in the United States.



 Consolidate the Single Window for attention and advice to micro and small companies that are in the communities of the operating units.



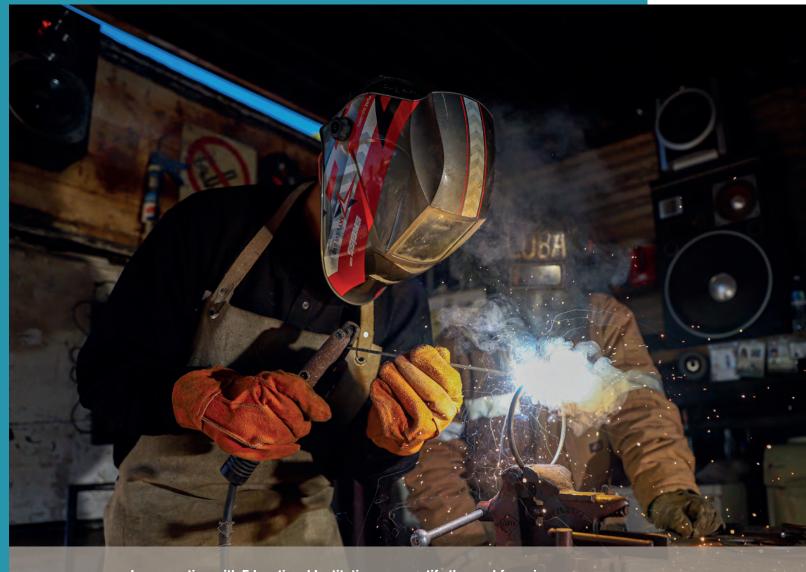
• Certification of local suppliers.



 Basic education for adults in connection with public entities.



In 2022, our goal is to incorporate 1,500 people in Mexico, Peru and the United States into the program.



In connection with Educational Institutions, we certify the workforce in different work trades according to regional vocations, in addition to the job offer that the Group has in the communities where we operate.

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"We have learned mechanical maintenance, materials, welding: these are things that I had never participated in. This program seems to me to be as a good opportunity to develop skills and competencies in young people."

Flor del Rosario Valdez, Forging Future Beneficiary in Yacango, Torata, Peru





Abigail Romero was trained as a Security Supervisor, in Cananea, Sonora, Mexico. The Forging Future program allowed her to access better job opportunities, when in 2021 she joined a contractor company within a Buenavista Zinc project.

#### 2013

Grupo México started the Forging the Future Program **to train people** who could join the expansion works of the Concentrator Plant in Toquepala, Peru.

#### The program aims to provide:

- Productive technical skills
- Training and certification in trades
- Promote local supply

#### 2022

It has managed to benefit 2,818 people between Mexico and Peru.





#### The main trainings are:

- Productive technical skills
- Security supervisor
- Paramedic
- Operation of heavy machinery
- Biosafety
- Entrepreneurship

#### **Meets the Sustainable Development Goals:**



reduction



economic growth





Gender equality

Quality education

permanent dialogue | commitments

#### **ENVIRONMENTAL COMMITMENTS**



#### **Management approach**

Our new liquified natural gas locomotives further reduce CO<sub>2</sub> emissions.

At Grupo México, sustainable development is an essential part of our business model. Let us give priority to the efficient use of resources and reaffirm our commitment to future generations.

improvement of our performance in environmental matters and to the promotion

#### **ENVIRONMENTAL POLICY**





Plan, design, build and operate responsibly





Prevent environmental impacts at all stages of our processes





Minimize our impact on the soil, the generation of waste, discharges and emissions





Strengthen our environmental performance through a process of continuous improvement and the promotion of better environmental practices





Reduce our carbon footprint and contribute to operations that can face the effects of climate change





Conserve water and contribute to its availability in the regions where we operate





Do more with less energy





Contribute to the protection and preservation of nature and the services it provides us

Our efforts to meet the global challenge of climate change:







of the adoption of best environmental practices in our operations.

#### **ENVIRONMENTAL COMMITMENTS**



**Grupo México's operating** emissions decreased 9.6% in the last three years, with higher production volumes



In 2021, we reused **75%** of the water consumed in our operations





Our renewable energy and energy efficiency projects avoid more than **750 thousand tons of CO**<sub>2</sub> each year (equivalent to the annual emissions of more than 163 thousand cars).



We reforested **10,355 hectares** in the last six years in Mexico



ISO Our mining units are IS014001:2004 certified



• Our new Fenicias Ecological Park will help reduce the emission of greenhouse gases by 300,000 tons and will increase the use of renewable electricity in the organization to 25%.



• In the last three years, we have invested US\$884 million to optimize our operations in energy efficiency, improve waste management, and mitigate greenhouse gas (GHG) emissions.



• Performance in water management is evaluated through internal and external audits.

#### **ITE WETLANDS**

With the arrival of Grupo México in Southern Peru, a remediation project begins in the Bay of the Tacna region, in southern Peru, where the tailings from the Toquepala and Cuajone mines were previously deposited.

- It is one of the wetlands with the greatest diversity of birds on the coast of Peru, with an area of **1,600 hectares**
- · Highlights are mirrors of water, vegetation (floating herbs cattails, reeds, grasslands) and a beach area





 Meets the Sustainable **Development Goals:** 



Action





Life Underwater

on Land

• 15 thousand birds of 126 different species of native and migratory birds live in these wetlands. Some species are:







Cocoi heron

Black-crowned night heron

Lake duck

Peregrine Falcon







Perched Falcon

Yellow-billed pintail

Yellow-billed teal

### **Nurseries México, to sow the future**

Biodiversity is the variety and variability of life on Earth. The continuity of the existence and stability of ecosystems depends on it. According to the Global Risk Report 2022 of the World Economic Forum, the loss of biodiversity is the third most severe risk that humanity will face in the next 10 years.

With our reforestation activities we seek to recover and improve ecosystems, as well as contribute to carbon capture, in order to mitigate the adverse effects of climate change.

28 years ago we built our first nursery in San Luis Potosí, to provide neighboring communities with local plants. Today we have a process that begins with the collection of seeds in the areas surrounding our operations, which feed seven highly tensified nurseries. Six of them are intended for the production of forest plants endemic to the regions in which they are located and a nursery specializing in ornamental and horticultural plants.

We are a company that contributes to the productive capacity of trees in Mexico, with an average production of 6,000,000 plants per year. With these actions we add to the conservation of biodiversity and comply with our obligations in environmental matters.





#### ACHIEVEMENTS



 In the last 10 years we have increased our annu production by 455%



In 2021 we managed to reforest 2,955 hectare with the help of 70.684 volunteers



 In 2021 we planted 2,955 trees in 24 states of th Mexican Republic



Thanks to the quality of production in our nurseries and the methodology used. The survival rate is more than 80% of the reforested species

#### WE'LL KEEP MOVING FORWARD



We seek to expand our productive capacity, as well as the diversity of the species that are produced in our nurseries. In the medium term, we will incorporate other regions of Mexico into our donation and reforestation actions with native species.



 We continue to generate activities and invest in infrastructure to raise awareness and join forces, with the aim of protecting biodiversity and combating climate change.



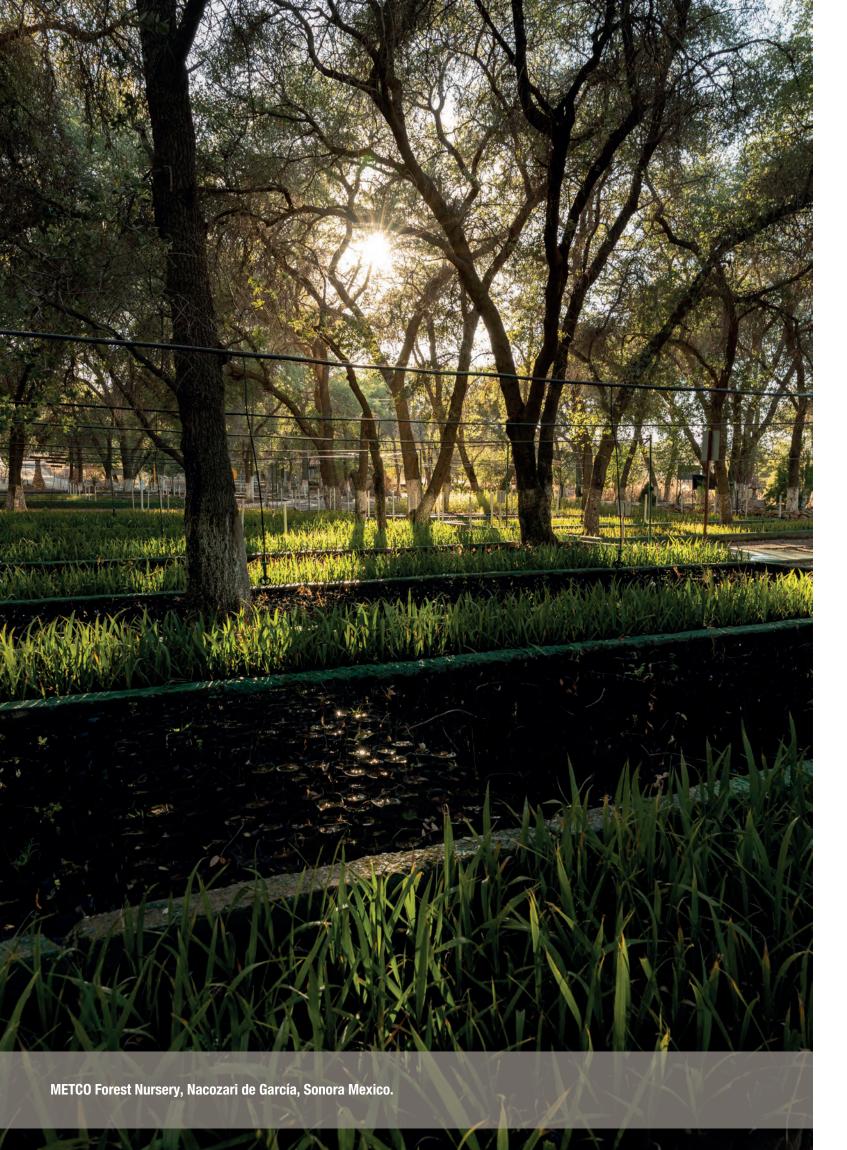


Of the seven nurseries in Mexico, three are in San Luis Potosí, two in Sonora, one in Zacatecas and one in Coahuila.

37 years

Since 1985 we have produced trees in our nurseries, thanks to the fact that an average of 850 kilos of seeds are collected per year according to the endemic species of the region.

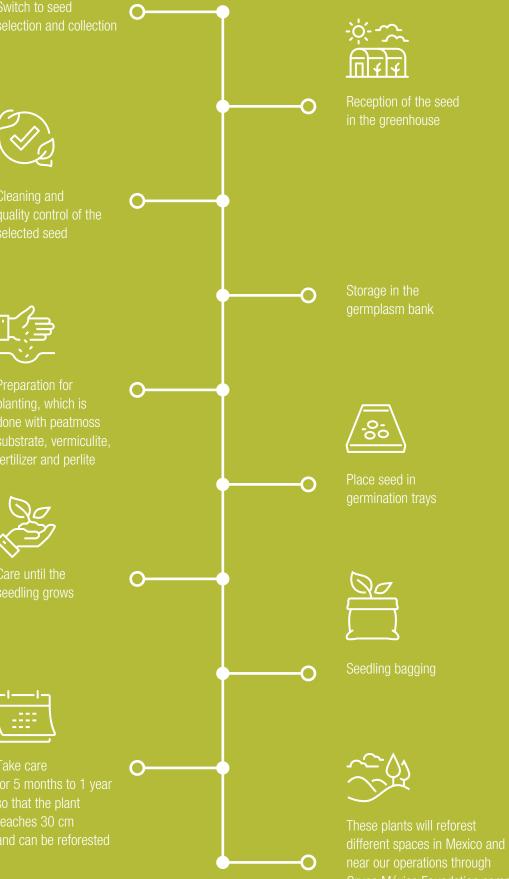
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- Thanks to high-tech irrigation systems, shade mesh, automatic ventilation walls, solar screens and fogging mechanisms, a saving of 70% of the water required for its production is achieved.
- As a result of investments in research and development we have the best specimens to reforest.
- We have created alliances with state and municipal governments, as well as with environmental conservation institutions and civil society. As a team we have been able to generate a greater impact with our actions and managed to promote greater awareness in society.



#### PRODUCTION PROCESS IN OUR NURSERIES





Grupo México integrates the following sustainability indices:

## Member of Dow Jones Sustainability Indices

Powered by the S&P Global CSA



#### For more information, contact us via:

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You can also consult our

Sustainable Development report in the following link:

https://www.gmexico.com/GMDocs/InformeSustentable/Eng/IDS2021\_ING.pdf

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